The Feed the Future Knowledge-Driven Agricultural Development project, implemented by Insight Systems Corp., cultivates engaged learning communities that generate knowledge, information and innovations to support improved development outcomes at scale. It also builds capacity of USAID staff and implementing partners to achieve Feed the Future goals.
DAY 5 - May 15th

8:30 am  5.1 Plenary Discussion
Looking more closely at the elements of the Policy System in priority policy areas and at aspects of institutional architecture seen during the field trip

Ed Salt, Facilitator

9:30 am  5.2 Regional approaches that drive country policy reform
Jeff Hill, BFS/USAID
Maximo Torero, IFPRI
Mark Walter, Nathan Associates, Inc.

11:15 am  5.3 Measuring Success
Anne Swindale, BFS/USAID
Lesley Perlman, BFS/USAID

12:00 pm  Lunch with Guest-Speaker Oliver Wonekha, Ugandan Ambassador to the United States (Invited)

1:30 pm  5.4 Discussion of Selected Country Challenges

2:30 pm  Trios: Planning for Application

3:30 pm  Closing Words, John Thomas
Course Evaluation
Overview of CAADP & Malabo Declaration on Accelerated Agricultural Growth and Transformation for Shared Prosperity and Improved Livelihoods

Doc.Assembly/AU/2 (XXIII)
What is CAADP

• “The most ambitious and comprehensive agricultural reform effort ever undertaken in Africa”

• CAADP was endorsed in July 2003 Maputo Declaration, where African leaders agreed to
  • Increase public investment in agriculture by a minimum of 10% of their national budgets
  • Raise agricultural productivity by at least 6%
What is CAADP

• CAADP is the African Union and NEPAD/NPCA’s continent-wide Framework within which African countries plan how to use agriculture-led development to
  • Accelerate economic growth
  • Eliminate hunger
  • Reduce poverty
  • Enhance food and nutrition security
  • Enable expansion of exports
What is CAADP

• CAADP is African-led and African-owned

• Represents African leaders' collective vision for agriculture in Africa
CAADP Progress to Date

• To date, fifty out of fifty-four countries in Africa are using the CAADP structure in agricultural planning
CAADP Progress to Date

• CAADP has
  • Contributed to more specific, purposeful, incentive-oriented agricultural policies
  • Improved donor coordination, harmonisation, alignment to country priorities
  • Helped identify targeted programs that have the highest potential to generate returns on investments
  • Increased regional cooperation
  • Facilitated the establishment of M&E, evaluation, peer review, dialogue, accountability mechanisms
FTF Countries in Africa*

Source: ReSAKSS based on SPEED Database (IFPRI 2013); AUC, 2008; World Development Indicators (World Bank 2014); and national sources. 2014. ReSAKSS, IFPRI, Washington, DC. (http://www.resakss.org)

*FTF countries include: Ethiopia, Ghana, Kenya, Liberia, Malawi, Mali, Mozambique, Rwanda, Senegal, Tanzania, Uganda, & Zambia
CAADP

MALABO DECLARATION ON ACCELERATED AGRICULTURAL GROWTH AND TRANSFORMATION FOR SHARED PROSPERITY AND IMPROVED LIVELIHOODS

Doc. Assembly/AU/2(XXIII)

Adopted by Heads of State and Government (HS&G) of the African Union

Malabo
Equatorial Guinea
26-27 June 2014
Malabo Declaration Commitments

Recommits to

1. Principals and Values of the CAADP Process

Commits to

1. Enhancing Investment Finance in Agriculture
2. Ending Hunger in Africa by 2025
3. Enhancing Agriculture’s Contribution to Economic Growth and Significant Poverty Reduction (by at least half)
4. Boosting Intra-African Trade in Agricultural commodities and services
5. Enhancing Resilience of Livelihoods and Production Systems to Climate Variability and other related risks
6. Mutual Accountability to Actions and Results
Malabo Declaration Goals

1. African countries increase annual public funding of agriculture to 10% and grow their agriculture sectors by at least 6% annually (recommitment from Maputo Declaration)

2. Agriculture productivity doubles by 2025

3. Increase African farms’ resilience to climate change and weather by 30%.

4. Reduce post-harvest losses by 50% by 2025

5. Triple intra-African agriculture trade by 2025

6. Reduce stunting in children to 10% by 2025

7. Reduce underweight children to 5% by 2025
Implementation Strategy & Roadmap

• AUC /NPCA developed IS&R to facilitate translation of 2025 vision and goals into concrete results and impacts
Implementation Strategy & Roadmap

• Targets state & non-state actors involved in CAADP implementation at all levels

• Includes strategic actions needed to achieve the 2025 vision for Africa’s agriculture.

• IS&R objectives
  • 1. Transformed agriculture and sustained inclusive growth
  • 2. Strengthened systemic capacity to implement and deliver results.
<table>
<thead>
<tr>
<th>Objective 1 Strategic Action Areas</th>
<th>Objective 2 Strategic Action Areas</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a: Increase production and productivity</td>
<td>2a: Strengthen capacity for planning</td>
</tr>
<tr>
<td>1b: Enhance markets, trade and value chains</td>
<td>2b: Strengthen policies and institutions</td>
</tr>
<tr>
<td>1c: Increase resilience of livelihoods and systems</td>
<td>2c: Strengthen leadership, coordination and partnerships</td>
</tr>
<tr>
<td>1d: Strengthen governance of natural resources</td>
<td>2d: Enhance skills, knowledge and agricultural education</td>
</tr>
<tr>
<td>2a: Strengthen capacity for planning</td>
<td>2e: Strengthen data and statistics</td>
</tr>
<tr>
<td>2b: Strengthen policies and institutions</td>
<td>2f: Institutionalize mutual accountability</td>
</tr>
<tr>
<td>2c: Strengthen leadership, coordination and partnerships</td>
<td>2g: Increase public and private financing</td>
</tr>
</tbody>
</table>
CAADP 2015-2025 Results Framework

- Track progress
- Measures impact on implementation of the Malabo commitments
Level 1 – Agriculture’s Contribution to Economic Growth and Inclusive Development

1.1 Increased Income
1.2 Improved Food & Nutrition Security
1.3 Economic opportunities and prosperity – jobs and poverty alleviation
1.4 Increased Resilience

Level 2 – Agricultural Transformation and Sustained Inclusive Agricultural Growth

This level measures the following Malabo commitments:

Commitment 3: Commitment to Ending Hunger in Africa by 2025
Commitment 4: Commitment to Halving Poverty, by the year 2025, through Inclusive Agriculture Growth & Transformation
Commitment 5: Commitment to Boosting Intra-African Trade in Agricultural commodities and services
Commitment 6: Enhancing Resilience of Livelihoods & Production Systems to Climate Variability & other related risks

2.1 Increased agriculture production and productivity
2.2 Increased intra-African regional trade and better functioning of national & regional markets
2.3 Expanded local agro-industry and value chain development ensuring participation of women and youth
2.4 Increased access to productive safety nets and more nutrition sensitive agriculture investments
2.5 Improved management of natural resources for sustainable agriculture

Level 3 – Strengthening Systemic Capacity to Deliver Results

This level measures the following Malabo commitments:

Commitment 1: Recommitment to the Principles and Values of the CAADP Process
Commitment 2: Recommitment to enhance investment finance investment finance in Agriculture
Commitment 7: Commitment to Mutual Accountability to Actions and Results

3.1 More effective and inclusive policy design and implementation processes
3.2 More effective & accountable institutions including measuring implementation of their policy & investment commitments
3.3 Strengthened capacity for evidence based planning, implementation & review processes
3.4 Improved multi-sectoral coordination, partnerships and mutual accountability in the agric sector and related sectors
3.5 Increased public and private investments in agriculture
3.6 Increased capacity to generate and use data, information and knowledge

INPUT: CAADP SUPPORT, TOOLS, PROCESSES, CAPACITY BUILDING, PEER REVIEW MECHANISMS
Questions
Regional Agricultural Policy Lessons from the MARKET Project

Mark Walter
Nathan Associates Inc.
May 15, 2015

MARKET Project

• Designed as a regional food security and trade policy project in the wake of the 2008 rice crisis
• Focus on agricultural policy issues in ASEAN – the 7 assistance-eligible ASEAN countries (Cambodia, Indonesia, Lao PDR, Malaysia, Philippines, Thailand, Vietnam)
• Assisting ASEAN to develop sustainable and inclusive fisheries and aquaculture policies, standards and investment
• $9 million, 3+ year project (10/2011-6/2015)
5.2 Regional Approaches

ASEAN Public-Private Taskforce for Sustainable Fisheries and Aquaculture

- Need for regional seafood standards to facilitate trade and investment (often part of the same supply chain)
- Limited private sector engagement in the regional/ASEAN integration process
- Taskforce created to provide a regional mechanism for public private dialogue and partnerships.
- Standard for the movement of live aquatic animals and improvement protocols for shrimp and capture fisheries created
- Major U.S. and EU global buyers support Taskforce activities
- Indonesia has agreed to become the coordinating body after MARKET ends

Regional Agricultural Trade Environment ( RATE ) Assessment

- Analyzed 10 aspects of regional agricultural trade:
  - Transparency & Accountability, Food Security, Gender, Nontariff barriers, Competition, Intellectual Property Rights, Infrastructure, Trade Facilitation, Informal Economy Access to Finance in the 7 assistance eligible countries
- Reached the farm level
- Investigative style
- Both inputs and outputs
- http://www.nathaninc.com/resources/RATE-assessments
Regional Agricultural Trade Environment (RATE) Assessment

- Small law issues
  - For every national and international scale legal issue there is a local analog
  - Competition, Intellectual Property, Access to Finance can all be small law issues
  - Gender: small law issues disproportionately affect women: more likely to be targets of corruption at borders or in contract negotiations
  - Small law issues must account for some portion of post harvest waste. But, how much?

Challenges

- Policy change takes time at the regional level due to timing of meetings, lower priority than national change
- The levers of change are often not clear at the regional level. Champions who will drive the change process are necessary
- Difficult to balance the issues of small scale versus commercial scale businesses
- Strong and coordinated private sector needed to be effective, but often difficult on a regional level
- Asia is different
- Importance of regional dialogue
Opportunities

• Private sector can be a catalyst for investment and to drive regional integration and policy harmonization
• Making existing law work before jumping to new legislation
• Regional public-private mechanism can identify and scale different public-private partnership models and approaches
• Aligning regional policies and standards with global market standards and requirements can accelerate adoption by industry and fisheries/farmers
• Working at a regional level allows governments, private sector and donors to address the sustainability and competitiveness of complex multicounty food value chains like the ones that exist in the seafood industry
• Telling the policy story
• Feed the Future policy indicators
• Identify and describe process and steps
• Checking the “done” box
• Reporting on regional indicators
Indicators tell only a piece of the policy story.
Feed the Future’s Policy Indicators:

- 4.5.1(24) Number of policies completing processes/steps
  - Steps
  - Areas
  - Total number

- 4.5.1(TBD9) Number of national policies supporting regionally agreed-upon policies
  - Countries
  - Areas
4.5.1(24) Number of agricultural and nutritional enabling environment policies completing the following processes/steps of development as a result of USG assistance in each case:

- Analysis
- Stakeholder consultation/public debate
- Drafting or revision
- Approval (legislative or regulatory)
- Full and effective implementation
The Government supports an inclusive CAADP/ASWAp process, including participation from non-state actors, to improve the effectiveness of national and donor investment in agriculture to accelerate agricultural growth.

| 7- In progress - on target | Govt organization of Joint Sector Reviews and policy dialogues has become much more inclusive. Civil Society members are the most active participants in JSRs and have become regular invitees to Agriculture Sector Working Groups. |
Implement regulatory/administrative changes to encourage private sector seed system that allows market pricing of seeds, MinAg drafted the seed regulations, validated in a workshop with all key stakeholders. Following a review by senior policy makers the regulations will be submitted to the Council of Ministers for approval.

A Working Strategy Document: Seed System Development Strategy, 2013-2017 was developed through a participatory process led by the ATA. The Strategy has recently been submitted for approval to the Council of Ministers.
<table>
<thead>
<tr>
<th>Implement regulatory/administrative changes to encourage private sector seed system that allows market pricing of seeds,</th>
<th><strong>STEP</strong></th>
<th>Other Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Analysis/Consult</td>
<td>Draft/revise</td>
<td>Apply/Implemnt</td>
</tr>
</tbody>
</table>

Another policy process that could be tracked under this indicator

A Working Strategy Document: Seed System Development Strategy, 2013-2017 was developed through a participatory process led by the ATA. The Strategy has recently been submitted for approval to the Council of Ministers.

MinAg drafted the seed regulations, validated in a workshop with all key stakeholders. Following a review by senior policy makers the regulations will be submitted to the Council of Ministers for approval.
In FY2014, ANAPOL managed to analyze and draft more policies/regulations than planned as it was trying to respond to ad hoc requests for new evidence relevant to emerging and pertinent policy issues in the agricultural sector. The policy research areas covered in FY2014 include: (1) growth, poverty and nutrition; (2) efficacy of subsidized inputs; (3) public spending and development strategy; (4) agriculture and the national export strategy; and (5) youth employment and agriculture. In FY 2014, the Confederation of Chambers of Commerce and Industry and other Non-State Actors in the Agricultural Sector Working Group planned to have 32 different policies/regulations analyzed however, only 22 were analyzed during the reporting period.

<table>
<thead>
<tr>
<th>Process/Step</th>
<th>FY14 target</th>
<th>FY14 actual</th>
<th>Narrative</th>
</tr>
</thead>
<tbody>
<tr>
<td>Analysis</td>
<td>43</td>
<td>41</td>
<td>In FY2014, ANAPOL managed to analyze and draft more policies/regulations than planned as it was trying to respond to ad hoc requests for new evidence relevant to emerging and pertinent policy issues in the agricultural sector. The policy research areas covered in FY2014 include: (1) growth, poverty and nutrition; (2) efficacy of subsidized inputs; (3) public spending and development strategy; (4) agriculture and the national export strategy; and (5) youth employment and agriculture. In FY 2014, the Confederation of Chambers of Commerce and Industry and other Non-State Actors in the Agricultural Sector Working Group planned to have 32 different policies/regulations analyzed however, only 22 were analyzed during the reporting period.</td>
</tr>
<tr>
<td>Stakeholder consultation/public debate</td>
<td>35</td>
<td>32</td>
<td></td>
</tr>
<tr>
<td>Drafting or revision</td>
<td>7</td>
<td>8</td>
<td></td>
</tr>
<tr>
<td>Approval (legislative or regulatory)</td>
<td>1</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>Full and effective implementation</td>
<td>0</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>
FULL AND EFFECTIVE
I think you should be more explicit between step 4 and step 5.
Commit not to impose export quotas on commercial farm output and processed goods

| Following the 2008 food price crisis, the government imposed an export ban for all cereals, including maize. These were lifted in 2010 and re-introduced in 2011. Gov’t is currently reviewing the lifting of the export ban on cereals. Ban on soy and corn has been lifted. Gov’t has removed quotas on commercial farm exports of raw cotton. There are no export quotas on finished products - textiles and leather |
4.5.1(TBD9) Number of national policies supporting regionally agreed-upon policies for which a national-level implementation action has been taken as a result of USG assistance

- Tracks if countries are taking actions to implement the national level policies needed to implement/operationalize regional policy agreements
- Disaggregated by policy area and country
4.5.1(24)
Regional Seed Policy
1. Analysis
2. Consultation
3. Drafting/revision
4. Approval

4.5.1(TBD9)
Relationship between (24) and (TBD9) for Regional Missions

National Seed Policies
Country 1 implements
Country 2 implements
Country 3 implements
Country 4 implements
Country 5 implements

4.5.1(24)
Regional Seed Policy
5. Full & effective implementation
Questions?
Sectors:

• Enabling environment for private sector investment
• Agricultural trade policy
• Agricultural input policy (e.g. seed, fertilizer)
• Land and natural resources tenure, rights, and policy
• Resilience and agricultural risk management policy
• Nutrition (e.g., fortification, food safety)
• Institutional architecture for improved policy formulation
• Other
Information about Participants from Pre-Course Survey
Advanced Topics in Agriculture: Agriculture Policy Course

“A short paragraph that describes your current job responsibilities, the projects or activities that you are working on, and where you will be putting your technical attention in the weeks prior to and after coming to the course.”

Aimee Mpambara, Agriculture Productivity Team Leader, Economic Growth Office, USAID Rwanda - I am currently serving as a lead for the USAID Rwanda agriculture productivity team, and serves as principal advisor to the Economic Growth Office Director on matters relating to rural development and agriculture productivity. My focus and attention is currently on the design on a new integrated climate smart agriculture and nutrition activity.

Aloysius Adjetey, Economist, Economic Growth Division, USAID/Ghana - Ghana is a Feed the Future country and the Economic Growth division of USAID/Ghana's focus is Agriculture which is mostly in the Northern part of Ghana where most of our projects are. The success of our program is also dependent on a stable macroeconomic environment. We are into rice, soya and maize. My main responsibility is to advice on the economic situation in the context of achieving the targets of our Feed the Future program. I am in charge of the Agriculture and Agribusiness Unit, located at the Ministry of finance of Ghana, the Agriculture Policy Support Project and also a FOG given to a CSO called Centre for Policy Analysis (CEPA) to monitor the macroeconomic environment.

In addition to the above, I am the USG coordinator for the Partnership for Growth (PFG) which has identified binding constraints to growth in Ghana and working to solve the problems. The binding constraints are Access to Credit and Power. We currently have Power Africa dealing and MCC dealing with the Power issues and also conducting studies to see the reason why cost of credit in Ghana especially for Small and medium scale enterprises so high. Currently monitoring activities on the economic front looking at progress of our projects especially the activities of Agriculture Policy. Support Project and the Agribusiness Unit. My involvement in Agriculture Policy is the reason for selecting this course and will continue with that after the course.

Apell Oceng, Policy Specialist, Office of Economic Growth (DO 1), USAID/Uganda - COR for the USAID Feed the Future Enabling Environment for Agriculture Activity. AOR for Improving local stakeholder readiness to adapt to climate change in agriculture AOR for influencing policy environment for climate change adaptation, youth and women entrepreneurship and agricultural development.

Bill Benjamin, Agriculture Team Lead, USAID/Southern Africa - I serve as the Feed the Future Coordinator for USAID Southern Africa as well as the Agriculture Team Lead. At present we have just one local national staff - Patricia Rwasoka-Masanganise, Senior Development Specialist, Agriculture. In this role I oversee the regional FTF activities - coordinate with the interagency, bilateral missions and regional partners - RECs, SROs, NePAD, private sector - to advance FTF goals and the CAADP agenda. We are in procurement process for three new mechanisms - regional policy support, regional harmonized seed regulation implementation and regional value chain trade & competitiveness. We expect to award in
September 2015. We are also planning a Southern Africa FTF Workshop - June 9-12 and preparing for the USAID SA PIR April 30.

Eduardo Chirinos, Deputy Director, Office of Economic Growth, USAID/Honduras - Providing general oversight and management to Feed the Future (FTF) and Global Climate Change (GCC) activities to reduce poverty and stunting and build resilience to climate effects in the West of Honduras. In doing so, we are partnering with the GOH and other donors to scale up successful technologies and best practices to expand coverage and outreach in our CDCS target region. Over the following few weeks we will focus on completing the modifications of our G2G implementation mechanisms to expand our work on health and nutrition and the preliminary work needed to promote intra-regional trade and investment with future FY funding. Moreover, we will seek to establish more formal private sector partnerships into this alliance between donors and the GOH.

Hal Carey, Policy Unit Lead, Economic Growth Office, USAID/Tanzania - I am the COR on a dedicated policy contract and I am the activity manager for the FSP and ReSAKSS field support activities which are involved with agriculture policy issues in-country.

Harry Ngoma, Food Security Specialist, USAID/Zambia - I am part of the FTF Zambia team responsible for providing guidance and leadership on food security needs in both disasters and non-emergency situations. I am responsible for designing and managing programs that work with the most food insecure populations in Zambia to transition them from food assistance recipients to participants in rural agricultural development. I also manage research and development programs under FTF, which are all aimed at testing and disseminating agricultural technologies to improve productivity, nutrition and health. In the coming weeks, I will be involved in the designing of a new FTF program in Zambia.

Janet Lawson, FTF Team Leader, USAID/Guatemala - I lead our FTF team. Our high-level goals are to reduce poverty and chronic malnutrition. One of the main policy issues we will deal with in 2015 is that we have an election year and we want to convince the political parties and new government to invest in integrated rural development and reducing food security and chronic malnutrition.

John Peters, Extension and Technical Services Advisor, BFS/Country Strategies and Implementation Office - My duties include advising BFS on appropriate strategies to improve Extension and Advisory Services in Feed the Future countries to help achieve the goals and objectives of FTF. I also serve as the AOR for the Feed the Future Soil Fertility Technology Adoption, Policy Reform and Knowledge Management Project. As the title indicates policy issues and reform are a key part of this activity and vital to the success of all of the activities within this project. In the coming weeks I will be working with the implementing partner to develop a work plan to achieve desired outcomes from this activity including policy related work.

Julie MacCartee, Knowledge Management (KM) Specialist, BFS Monitoring, Evaluation, and Learning team - I support BFS offices in the adoption of KM practices and tools; build knowledge-exchange relationships with implementing partners; and facilitate organizational learning. I co-manage the Agrilinks.org knowledge-sharing platform, which is designed to enhance communication within the agricultural development community through webinars, online discussions, and resource curation.
Drawing from my technical areas of expertise, I also lend support to BFS' policy, food safety, and nutrition teams.

**Kaarli Sundsmo, East Africa Regional Feed the Future Coordinator and Grants Manager, USAID/Kenya** - I manage our buy-in with Africa Lead, which supports many of our efforts in policy harmonization and implementation, working particularly with COMESA on biotechnology and seed policy and the EAC on aflatoxin and nutrition. Other regional programs work on the EAC Staple Foods Standards, and policies related to customs, trade and transit. The Mission just held a regional workshop with focused on the intersection of Trade Africa and Feed the Future - much of which is based in policy harmonization and implementation to increase intra-regional trade in staple foods. I also manage two grants to local partners and a capacity building focused contract.

**Malik Haidara, Deputy Director, Office of Economic Growth, USAID/Rwanda** - I oversee the Mission Feed the Future portfolio. I provide advice, analyses and guidance in the formulation of agriculture and food security programs related to Feed the Future. I also co-chair the agribusiness sub-sector working group which is a dialogue platform where private sector actors, government and donors meet to discuss policies for private sector development.

**Marika Olson, Deputy Office Director, Accelerated Economic Growth Office, USAID/Mali** - I currently work on a wide variety of programs: Cereal Value Chain (millet, sorghum, rice), Livestock for Growth (cattle, sheep, goats), two nutrition-sensitive agriculture programs, and bits here and there. Prior to the course I'm focusing on those - getting several program expansions awarded, and, of course, due to the timing, working on the AEF.

**Mark Henderson, Agriculture Officer, Office of Economic Growth, USAID/Timor-Leste.** - Over the last few months I was TEC chair, and now COR for a new agriculture project called "USAID's Avansa Agrikultura (Advancing Agriculture)". It was awarded only a week ago. It is primarily an income-generating horticulture value chain project, but also has significant natural resource management and nutrition components. On the policy side, Avansa Agrikultura is supposed to help Timor-Leste ascend into the Association of Southeast Asian Nations (ASEAN), by helping draft and advocate for policy changes to improve the country's sanitary/phyto-sanitary system. Timor is the only remaining Southeast Asian country not part of ASEAN, and it is the USG's high level objective to help Timor join. The project will also seek opportunities for exporting horticultural crops, as USAID had done in the past with Timorese coffee. This is also a likely area where the project will be involved in a policy discussion. So, my full attention will be on the project described above for the remaining year. This October I will be the director of my small office, but be tasked with focusing on areas beyond agriculture, including more with the environment, private sector, and education.

**Mark Sieffert, Alliance Development Specialist, CSI/BFS** - I've been working on a Broad Agency Announcement for private sector engagement in climate smart agriculture. I’ve also been working on finalizing an associate award under the Food Security Policy Innovation Lab to address issues in the East African coffee sector.
Martin Banda, Program Development Specialist (Agriculture), USAID/Malawi - I am involved in development and management of activities. Currently I serve as AOR for two policy strengthening activities, the Malawi Agricultural Policy Strengthening (MAPS) and the Strengthening Evidence Based Agricultural Policy (SEBAP) activities. MAPS aims to increase the participation of non-state actors (NSAs), including private sector, in the agriculture policy dialogue in Malawi. MAPS works with NSAs to strengthen their organizational, policy research and advocacy capacity to effectively engage with Government of Malawi in the development and implementation of agriculture policy at the district and national levels. SEBAP aims to strengthen the capacity of Malawian agricultural institutions to generate quality data and information; utilize these to monitor and evaluate progress in program implementation; and ensure that research outputs make their way into the policy debate. My attention will focus on two results: a) that NSAs and their networks have the ability to convincingly articulate their policy concerns to policymakers, and b) that systems are in place for policymakers to have the necessary data and information to make and implement enabling policies.

Mohamed Abo Elwafa, Project Manager, Office of Economic Growth, USAID/Egypt - I am serving as Program Manager for Agribusiness, including my function as Agreement Officer's Representative (AOR) for Premium Project for Small growers and provides technical direction to support to the recipient. My role also includes, establishes and maintains close working relationships with officials in the Ministry of Agriculture, and other ministries; as well as with leaders and members of numerous Egyptian private sector business associations supported by USAID, and US and Egyptian contractors. In addition to provides strategic leadership and guidance to mission planning and programming in the agriculture sector and Provide technical support in the design and evaluation of other mission programs in fields of agricultural economics, policy, and human resources development. This course is coming in a very important moment where we are about to start a new project which will include an important section focusing on Policy and Enabling Environment: The work will be on implementing activities to address critical policy and enabling environment issues that impede value chain competitiveness and inhibit the role of women in the agricultural sector. In addition to address critical issues related to improving food safety standards and workplace environments via direct communication with government officials — over concerns related to food inspection and food testing challenges.

Muhammad Nuruzzaman, Project Management Assistant (Ag Policy), Economic Growth Office, USAID/Bangladesh - My current job responsibilities are to provide program development and implementation management support to the Feed the Future (FTF) team to attain Mission’s Development Objective “Food Security Improved”. Currently I am working as point of contacts (POC) for ‘Mobile Solutions Technical Assistance and Research (mSTAR) and ‘Agricultural Statistics/Marketing Information Systems’ activities along with backstop support for agricultural research and policy projects/activities under FTF portfolio. The technical attention will focus how to address agriculture and food security policy issues, policy reformation and implementation in a host country context.

Nelson Guilaze, Senior Policy Analyst, Agriculture, Trade and Business Office, USAID/Mozambique - I manage programs that work on policy formulation and implementation and policy advocacy - from general business enabling to agriculture policies. Africa Lead 2/Moz is helping to implement G8 New Alliance policy commitment. MSU is helping is helping to improve Agriculture and
Nutrition Policy and Planning. The umbrella Confederation of Business Association is advocating for better business enabling environment. I am also working on the new Trade for Africa Partnership.

Rodrigo Seda, Mission Economist, USAID/Haiti - Helping move forward the Public Finance Agenda of the USAID/Haiti Mission including a program to strengthen the National Public Investment System. This includes training and jointly developing project design and appraisals with the government in Agriculture, Infrastructure, and pure public investments. Did the project appraisal, Cost Benefit Analysis, for one of the FTF interventions in Haiti and currently provided the model and guided the contractor doing the agricultural intervention in the North, conduct a proper cost-benefit analysis of their activities. Wrote the Strategy for Revenues and Expenditures interventions and also working with other donors like the IDB and the WB, and countries to coordinate and push common activities dealing with public finance. Working with USDA to introduce the Policy Analysis Matrix in the Ministry of Agriculture to give that entity some policy analysis capacity.

Sabiu Auwal, Senior Agriculture Economist, Economic Growth and Environment Office, USAID/Nigeria - Managing and serving as team leader for agriculture competitiveness and enabling environment component. Conducting periodic assessments of the adequacy of project design and recommend to senior USAID management. Providing independent research and analysis and making policy recommendations for the agriculture portfolio and other sectors within the Agency. Technical attention in the week prior to and after the training will be narrowed on the proposed Food Security Policy Support Program that is being prepared to support government of Nigeria in policy reforms.

Saqib Khan, Project Management Specialist, Agriculture, USAID/Pakistan - I am the Project Management Specialist - Agriculture for the provinces of Sindh and Balochistan in Pakistan. Currently I look after two value chains as an Activity Manager and will be involved in another agriculture project we expect to start in May which will focus on enhancing Pakistan export potential for meats and vegetables. This work will involve working with post farm processors, establishing market linkages and working with the government to facilitate export through regulation and policy changes.

Shahidur Bhuiyan, Senior Food and Agriculture Adviser, FTF Team, Economic Growth Office, USAID/Bangladesh - Shahidur Bhuiyan is USAID/Bangladesh's focal point and policy and technical expert for agriculture development in Bangladesh and plays a leadership role in coordinating the Mission's programs with the Government of Bangladesh (GOB), development partners, private sector and other stakeholders that promote improved policy planning framework, enhanced agriculture productivity and diversification, expanded markets, trade, improved economic opportunities for Bangladesh's poor, strengthened agricultural research system. Spearhead the US Government's Whole of Government approach to the Feed the Future (FTF) initiative and consults regularly with GOB in its pursuit to implement its Country Investment Plan/ Food Policy Action Plan, and the FTF Policy Agenda.

Provide policy and expert technical advisory services to the Economic Growth Office in planning, designing, outsourcing, implementation overights of the Mission's FTF program portfolio. Manage implementation of the Projects/Activities including Policy Research and Strategy Support for Ag & Food Security Development, Meeting the Under-nutrition Challenge: Strengthening the Enabling Environment
for Food Security and Nutrition, Agricultural Biotechnology and Biosafety programs. Focus will continue on strategy, planning, policy, and policy-related work.

Yirgalem Gebremeskel, Livestock and Dairy Development Programs Specialist, Economic Growth and Transformation Office, USAID/Ethiopia - Currently I am a COR for the Livestock Market Development ((LMD) project which is a contribution of US government to the GOE Agricultural Growth Program. The overall objective of the project is enhancing growth and reducing poverty and hunger through investments in selected livestock value chains. The project facilitates systemic improvements in selected value chains for a stable and enabling policy environment for private sector investment in the sector.
Information about the Speakers
Advanced Topics in Agriculture: Agriculture Policy Course

Anne Swindale - Senior Program Advisor - Monitoring and Evaluation in USAID’s Bureau for Food Security, is an economist with more than 30 years of experience in technical assistance, research and project management in agriculture, food security, and nutrition strategy and program assessment, design, monitoring, and evaluation. She has a multi-sectoral background spanning agriculture, poverty, food consumption, and nutrition; and extensive experience with project management, program impact evaluation and performance reporting for USAID agriculture, food security and nutrition programs; and the collection, management, and analysis of large and complex primary income, expenditure, and consumption data sets from households and individuals. Prior to joining USAID in 2011, she was Deputy then Director of the USAID-funded Food and Nutrition Technical Assistance Project (FANTA) for 13 years. She also worked for the Consultative Group for International Agricultural Research International Potato Center in Peru and the Dominican Republic. She has a Ph.D. from the Fletcher School of Law and Diplomacy at Tufts University with a specialization in development economics and food, nutrition, and agricultural policies. She speaks Spanish.

Chance Kabaghe - Mr Chance Kabaghe is an Agricultural Economist by profession and a Zambian by Nationality. He lectured at the University of Zambia (UNZA) and the Natural Resources Development College (NRDC) before becoming the first Chief Executive Officer of the Zambia Food Reserve Agency between 1995 – 2001. Mr Kabaghe served as a Member of Parliament and later as a Deputy Minister in the Ministry Agriculture and Cooperatives in charge of Agriculture Marketing and Planning between 2001 – 2006. As a business entrepreneur, Mr Kabaghe is a Director and Chairman of many key agricultural business Companies in Zambia and in the Region including Seed Co (z) Ltd, Zambia Agricultural Commodity Exchange (ZAMACE), Capital Fisheries (z) Ltd, and Multi Agric International etc. Mr Kabaghe also sits on the COMESA Business Council and Chairs the Regional Network of Agricultural Policy Research Institutes (RENAPRI) for East of Southern Africa. Mr Kabaghe is the Immediate Past President of the Zambia Association of Manufacturers (ZAM) and past Chairman of the Zambia Business Forum (ZBF) which are the umbrella Institutions for all manufacturing companies in Zambia and also all business entities in the country respectively. Mr Kabaghe is currently serving as an Executive Director of the Indaba Agricultural Policy Research Institute. The Institute advises the Government of the Republic of Zambia and other stakeholders on agricultural policy issues based on nationally representative evidence based research.

Dan Charette - Dan Charette is the Technical Adviser for Economic Policy Affairs on the USAID-funded Africa Lead II Program. He is employed by DAI, where he has worked for 10 years on new business acquisition, program management, and advising governments, companies, and civil society organizations. His country experience includes Ethiopia, Kenya, Tanzania, Mozambique, Nigeria, Ghana, Malawi, Liberia, Somalia, Uganda, Nepal, East Timor, and Kosovo.

Dannie Diego - Dannie Diego is a Congressional Liaison Officer with USAID's Bureau for Legislative and Public Affairs. A congressional and government affairs professional, she has worked in Washington
DC for the last 15 years including as a staffer on Capitol Hill, in the legislative advocacy shop for Catholic Relief Services, and for two federal agencies. Since June 2012, Dannie has lead USAID’s communication strategy, policy work, and public engagement with Capitol Hill in regards to the US Government's Feed the Future Initiative. Additionally, as part of her portfolio Dannie serves as the main point of contact for the Senate Foreign Relations Committee directing the Senate confirmation process for all USAID nominees as well as responding to Committee inquiries and requests for briefings on USAID programs.

Dannie Diego is a graduate of James Madison University with a Bachelor of Arts (BA) in Political Science. Dannie also holds a Master of Business Administration (MBA) from the University of Maryland, College Park.

**David Atwood** - David Atwood serves as food security policy advisor in USAID’s Bureau of Food Security. He retired from the Senior Foreign Service with USAID in 2011, having served in a variety of roles managing expert development teams, including Director of Africa Bureau’s Sustainable Development Office (2008-11), short-term Deputy Director in Haiti of the USG Office of Earthquake Response Coordination (2010), acting Deputy Assistant Administrator of the Europe and Eurasia Bureau (E&E) (2007-8), and Director of the E&E Office of Democracy, Governance and Social Transition. Earlier positions include long-term assignments in Mali, Bangladesh, and Egypt focused on agricultural development, private sector development and economic policy, as well as earlier AID/Washington assignments in the Africa Bureau and the Global Bureau. Prior to his USAID experience, Atwood served as an employment counselor in Providence, RI and Peace Corps volunteer in the Central African Republic. He holds an MS in National Resource Strategy from the Industrial College of the Armed Forces, an MS in Agricultural Economics from Michigan State University, and a BA in Anthropology from Brown University. He has written and/or published in the areas of land tenure reform, food security, famine, coalition building to reduce hunger and poverty, and engaging Muslim organizations in development.

**David Laborde** - Dr. David Laborde Debucquet joined IFPRI, Washington DC, in 2007. He is a Senior Research Fellow in the Markets, Trade and Institutions Division and the Theme Leader on Macroeconomics and Trade for IFPRI. His research interests include international trade, measurement and modeling of protectionism, multilateral and regional trade liberalization as well as environmental issues (climate change, biofuels). Prior to joining IFPRI, he was an Economist at the Centre d'Etudes Prospectives et d'Informations Internationales (CEPII), Paris between 2003 and 2007 and lecturer at the University of Pau (France). He received his PhD from the University of Pau in 2008. He has also worked as consultant for the European Commission, the Economic Commission for West Africa, the World Bank, USAID, and various UN agencies.

**David Quinn** - David Quinn currently works as an Industry Adviser for Fintrac Inc. Prior to this position; David served as the Operations Manager for the ASEAN Connectivity for Trade and Investment (ACTI) project in Indonesia and as a Policy Specialist for the Enabling Agricultural Trade (EAT) project in Washington DC. David’s primary focus is removing the legal and institutional barriers to private sector agricultural growth, and he has conducted short-term technical analysis for USAID in seventeen countries across Africa, South-East Asia and the Middle East. David has a BA in Business and Economics from
Trinity College Dublin and an MSc in International Relations from the London School of Economics. Originally from Ireland, David is a die-hard football (soccer) fan and a long-suffering Liverpool supporter.

**Jason Hafemeister** - Jason Hafemeister is Trade Policy Coordinator at the Foreign Agricultural Service (FAS), the lead trade agency in the responsible for international trade analysis in the Department of Agriculture (USDA). He also serves as the Senior Trade Advisory for the Under-Secretary for Farm and Foreign Agricultural Services. He has been involved in agricultural trade policy for over 20 years, 15 at the USDA and the Office of the U.S. Trade Representative (USTR). His responsibilities have included serving as the lead U.S. negotiator on agriculture in the World Trade Organization’s (WTO) Doha Round negotiations, the Central America Free Trade Agreement (CAFTA-DR), and China’s accession to the WTO. He also was part of the negotiating team for the Uruguay Round agreements on agriculture and sanitary and phytosanitary measures and has worked on WTO dispute settlement. In the private sector he spent six years working as a trade consultant helping clients with policy and market analysis and export promotion projects. Jason grew up on California’s scenic central coast. He received a bachelor’s degree from the University of California at Berkeley, a Master’s degree from the University of California at San Diego, and a law degree from Georgetown University in Washington, D.C. He is married with two small children. Before that, he used to enjoy reading and sport.

**Jeff Hill** - Jeff Hill serves as the Chief for the Policy Division in the Office of Agricultural Research and Policy in the Bureau for Food Security, and manages a portfolio of policy activities and a policy team of highly skilled and dedicated professionals. At USAID he has led a number of agriculture and food security initiatives for the Africa Bureau, including the Presidential Initiative to End Hunger and now for BFS, and played a key role in the design of the Feed the Future Initiative. He has designed, led, and managed a variety of teams on agricultural research, private sector development, trade, capacity building, resilience and policy. He has played a leading role in working with African leaders and the broader development community to develop coalitions, strategies, programs, policy and analysis to facilitate implementation of the Comprehensive African Agricultural Development Program (CAADP).

**Jennifer Chow** - Jennifer Chow is a policy advisor with USAID’s Bureau for Food Security and its Global Engagement and Strategy team. Since 2013, Jennifer has led or supported on a number of food security issues, including nutrition-sensitive agriculture and the USAID Multi-Sectoral Nutrition Strategy, civil society engagement and the Feed the Future Civil Society Action Plan, and global partnerships and initiatives such as the New Alliance for Food Security and Nutrition. Prior to this, Jennifer directed Research!America’s advocacy and policy efforts for global and public health and was a part-time instructor with the Department of Global Health at the George Washington University School of Public Health and Health Services. Jennifer Chow received a Master’s Degree in Public Health from the George Washington University in Washington, D.C., and a Bachelor of Arts in Political Science from the University of California, San Diego.

**Jennifer Long** - Dr. Jennifer “Vern” Long is a Senior International Agriculture Research Advisor with the US Agency for International Development, Bureau for Food Security. She leads the Program Area for Legume Productivity in the Food Security Innovation Center, USAID’s implementation of the Feed the Future Research Strategy. She provides technical leadership on intellectual property, genetic resource
access and benefit sharing policy issues, and priority setting across the USAID agricultural research portfolio. She manages USAID’s legumes research programs based at US Universities and member centers of the Consultative Group on International Agricultural Research. She represents USAID to the CGIAR’s Independent Science and Partnership Council and is former Chair of the Agricultural Research Working Group of the Global Donor Platform on Rural Development. Prior to joining USAID, she was a Visiting Assistant Research Professor at the University of Illinois – Chicago in the Departments of Biological Sciences & Public Administration where she conducted genetic resources policy research. She was a Fulbright Senior Scholar in Senegal, a USDA/National Research Initiative Postdoctoral Scholar in child nutrition at the University of California – Los Angeles, and was an American Association for the Advancement of Science, Science and Technology Policy Fellow at the USDA/Foreign Agricultural Service. She holds a PhD from Cornell University in plant breeding and genetics with minors in human nutrition and seed physiology and an undergraduate degree in the biological sciences from Smith College.

**Jim Oehmke** - James F. Oehmke is a Senior Food Security and Nutrition Advisor for USAID, working with the BFS policy team. His responsibilities include helping develop and implement the BFS Policy Plan, and coordinating impact assessments of USAID investments in African agriculture as a joint BFS-AFR activity, among others. Previously, James served 25 years at Michigan State University, where he remains Professor Emeritus of Agriculture, Food and Resource Economics. From May 2009 to June 2010 he was a Visiting Professor at the Yale University School of Medicine. He was Chief Executive Officer from July 2007 to September 2008 of the George Morris Centre, Canada's leading agricultural think tank. James has over 100 scholarly publications that have been cited over 800 times. His areas of interest include economic impacts of food, agriculture, nutrition and health programs; evidence based programming; and program evaluation. James has a B.A. in Mathematics and Economics from Yale University and a Ph.D. in Economics from the University of Chicago.

**Joseph Huesing** - Joe Huesing is Senior Biotechnology Advisor, USAID Bureau for Food Security. His responsibilities encompass global USAID biotechnology projects. Dr. Huesing spent much of his career in the biotechnology industry where he held positions in Gene Discovery, Intellectual Property and Regulatory Affairs. He was also Director of the Science Project Management and Leadership Program at Webster University where he educated scientists in the art of Project Management. An Adjunct Associate Professor of Entomology at Purdue University he supported biotechnology efforts in the developing world. Dr. Huesing works with academic, regulatory and industry scientists to develop harmonized regulatory guidelines for environmental risk assessment.

**Katharine Dow** - Katharine Dow is a democracy officer in the Cross-Sectoral Programs Division in USAID’s Center of Excellence on Democracy, Human Rights and Governance (DRG Center). Ms. Dow leads DCHA/DRG in promoting and contributing to the development of the Integration Agenda, namely the mainstreaming of democracy, human rights and governance into Agency agriculture, food security and economic growth programming, including the Feed the Future Presidential Initiative, at the strategic and programmatic level. Her role includes providing technical assistance to support integrated designs; and leading DCHA/DRG knowledge management efforts in this space, including supporting communities of practice and evaluations of existing and new integrated programs. Ms. Dow has also served as a Foreign Service Democracy, Human Rights and Governance officer in Kenya, Afghanistan and Armenia.
She has a B.A. in Sociology from the University of Minnesota and an M.A. in Conflict Transformation and Peacebuilding from Eastern Mennonite University.

**Kathy Alison** - Kathy Alison is a senior management and organizational development consultant, trainer and facilitator with over 30 years of professional experience. She has extensive experience in planning, designing and facilitating multi-sectoral, cross-cutting training and team building programs, workshops and conferences. She specializes in designing collaborative programs and activities involving executive level staff and senior level government officials, bilateral and multi-lateral donor agencies, scientific and technical institutions, and development project and program staff. She is currently the Senior Training Adviser and Deputy Technical Chief of Party on the USAID-funded Africa Lead II project. Ms. Alison has worked in over 60 countries in the Middle East and North Africa; Central, South and Southeast Asia; Eastern, Central and Western Europe; East and Central Africa; South America and Latin America. She works in the areas of institutional and organizational development and capacity building, training needs assessments, training design and delivery; curriculum development; knowledge management; facilitation and interpersonal communications; team building and team planning, collaborative problem solving and consensus building; strategic planning and project work planning; public consultation processes; policy formulation; and mutual accountability and joint sector review processes for a wide variety of technical areas and international audiences. She has served as project manager and supervisor for numerous USAID IQCs throughout her tenure at TRG, and she was the Human Resources Development Manager for 6 years on a long-term USAID project. She has extensive experience in Organizational and Institutional Capacity Building; Agriculture Policy Planning and implementation; Health Systems Strengthening; Water, Sanitation and Hygiene; Environment and Natural Resources; and Local Government Reform projects funded by USAID, DFID and the World Bank.

**Kelley Cormier** - Kelley Cormier is an agricultural economist in the Office of Market and Partnership Innovations in USAID’s Bureau for Food Security. She focuses on the agribusiness enabling environment and agricultural trade issues, including food safety. Before joining USAID, Dr. Cormier worked as a senior program manager at USDA’s Foreign Agricultural Service of the U.S. Department of Agriculture where she designed, implemented, and evaluated sanitary and phyto-sanitary capacity building programs. Kelley’s technical experience and research have focused on private contracting in agriculture, international grades and standards for food, and land reform while exploring how the evolution of policies and regulations affect agricultural markets and the coping strategies of individuals and agribusinesses in developing countries. She has served as a Fellow with the American Association for the Advancement of Science and the Fulbright Association. She holds a PhD in Development Studies and a MS in Agricultural Economics.

**Latha Nargarajan** - Dr. Nargarajan, Senior Scientist in IFDC’s Markets, Economics and Policy Program, is an economist with more than 20 years of experience in development economics. Her expertise focuses on the impact of seed systems in developing and transitional economies (including the impact of biotechnology related R&D) on increased agricultural production in tropical and temperate environments. Recently, she has conducted impact assessments of:

- Agro-dealer development programs in sub-Saharan Africa.
Globalization of agricultural research and innovation by agricultural input industries in South Asia and Sub-Saharan Africa.

Rockefeller Foundation-funded projects on developing and disseminating drought tolerant rice technologies in China, India and Thailand.

Seed based development interventions of West Africa Seed Alliance (WASA)-ICRISAT activities.

Economic returns to private R&D and productivity for hybrid rice in India.

She has worked in a variety of locations, including the Egypt, Ghana, India, Kenya, Mali, Mozambique, Niger and Nigeria. Dr. Nagarajan has authored/co-authored more than 30 publications related to her work. She holds a doctorate in agricultural economics from the University of Minnesota having earned a master’s degree in sales and marketing management at Indira Gandhi National Open University and a bachelor’s degree in resources and environmental economics from Tamil Nadu Agricultural University in India.

Laura Pavlovic - Laura Pavlovic is the Cross-Sectoral Programs Division Chief in USAID’s Center of Excellence on Democracy, Human Rights and Governance (DRG Center). Ms. Pavlovic manages the DRG Center’s efforts to support the integration of DRG principles and practices across USAID’s development portfolio, through the development of policy, tools, and training and the provision of technical assistance to USAID missions and operating units in support of cross-sectoral approaches. Ms. Pavlovic has also served as a Foreign Service Democracy, Human Rights and Governance officer in Ukraine and in East Africa, where she managed USAID’s post-conflict development program in Burundi. She has a J.D. from Harvard Law School and a B.A. in Slavic Languages and Literatures from the University of Pennsylvania. She served as Editor in Chief of the Harvard Human Rights Journal, and has published on development and transitional justice challenges in the Balkans; she was also part of the Policy Task Team that developed USAID’s 2013 Strategy on Democracy, Human Rights and Governance.

Lesley Perlman - M&E Specialist in USAID’s Bureau for Food Security, has over 15 years of experience in international development and evaluation, including strategic planning, program design and management, research and evaluation, and grants management. With experience in environment governance, natural resources and landscape management, climate change, community development, wildlife trafficking, education, and gender, she has worked with diverse partners including local communities, government ministries, the private sector, and students and teachers in the US and abroad. Prior to joining USAID, she worked at Campbell-Kibler Associates, conducting research and evaluation in educational projects examining gender and race equity in mathematics and science. She co-authored Upping the Numbers: Using Research-Based Decision Making to Increase Diversity in the Quantitative Disciplines and other publications. She has worked extensively in civil society in Cambodia, to improve forest management and institute good governance to address the devastation of ecosystems and combat the illegal wildlife trade with Wildlife Alliance, an international conservation NGO and with the Center for Khmer Studies, an organization supporting the higher education sector in Cambodia. Ms. Perlman earned her BS in biology from Boston College and a MA in Sustainable International Development from Brandeis University.
Mark Huisenga - Mark Huisenga is a Senior Program Manager in USAID’s Bureau for Food Security working on Feed the Future programs. In this role he manages the Scaling Seeds and Technology Partnership, as well as other projects, conducts investment due diligence and modeling, and the analyzes commercial, legal and institutional reforms for agricultural development focusing on finance, inputs and trade. He has served as a technical advisor on several boards and committees for USAID. He has researched approaches to breeder and foundation seed production by US states and was a key contributor to the “Early Generation Seeds Study,” co-funded by USAID and the Bill & Melinda Gates Foundation. Before joining USAID in 2009, Huisenga was Director of Agriculture and Rural Economies at the Millennium Challenge Corporation where his responsibilities encompassed the design and management of Compact investments in agriculture. As an international consultant he played a lead role in providing technical oversight of short- and long-term agricultural projects. Huisenga was a manager and then Director of Cargill Technical Services. He has over 20 years of professional experience in the food and fiber system in over 40 countries in Africa, Asia, Europe and the Americas. He holds an M.A. in International Development / Development Economics and a B.S. in Earth Science from the American University and Montana State University.

Mark Walter - As Managing Director for Trade Policy at Nathan Associates Inc., Mark Walter leads a team of professionals overseeing Nathan’s work in developing country legal reform and capacity building related to compliance with trade agreements. An attorney with more than 15 years of development experience, Mr. Walter recently advised the governments of Lao PDR and Myanmar on their draft arbitration legislation, and related institutions. In 2013, he concluded a project assessing the ASEAN Member States’ enabling environments related to cross-border trade in agriculture. He has held long term assignments in Kosovo and Ethiopia and has participated in five USAID BizCLIR diagnostics.

Maximo Torero - Maximo Torero is the Division Director of the Markets, Trade, and Institutions Division at the International Food Policy Research Institute, leader of the Global Research Program on Institutions and Infrastructure for Market Development and Director for Latin America. He has fifteen years of experience in applied research and in operational activities. In this capacity as director and research program leader, he directs the activities of an IFPRI unit that conducts research, with special emphasis on M&E of infrastructure and rural development interventions in urban and peri-urban areas through the use of randomized experimental design. He received his Ph.D. from the University of California at Los Angeles, Department of Economics and held a postdoctoral fellow position at the UCLA Institute for Social Science Research (ISSR). He is also a professor on leave at the Universidad del Pacifico, and Alexander von Humboldt Fellow at University of Bonn, Germany.

Mercedes Stickler - Ms. Mercedes Stickler is the Senior Land Tenure and Evaluation Specialist in USAID's Land Tenure and Resource Management Office. She has over ten years of experience in research, project management, and technical assistance in the land sector and has previously worked for the World Bank, the World Resources Institute, and the Howard G. Buffett Foundation. Ms. Stickler leads USAID's land tenure impact evaluations and provides technical assistance to the Agency on issues related to land tenure, climate-smart agriculture, natural resources management, and land governance. She manages USAID's Strengthening Tenure and Resource Rights (STARR) project, co-manages USAID's Tenure and Global Climate Change (TGCC) project and serves as a lead technical backstop for USAID's land programming in Africa and Southeast Asia, including in Burma, Ethiopia, and Zambia. Ms. Stickler
is the co-author of a landmark World Bank book on large-scale land acquisition and has authored numerous papers on land tenure issues in sub-Saharan Africa. She has spent several years living and working in South Africa, where she earned her Master of Science in Environmental Science from Rhodes University with the support of a U.S. Fulbright Grant. She also holds a bachelor's degree in Environmental Sciences from Northwestern University.

**Nealon DeVore** - Nealon DeVore oversees stakeholder engagement for the World Bank’s Enabling the Business of Agriculture project. Prior to joining the World Bank, Nealon worked with some of the world’s most well-known change agents, including the Clinton Foundation, the Bill & Melinda Gates Foundation and the ONE Campaign. He spent the last four years in South Africa where he opened ONE’s Africa office in Johannesburg. From there, he managed ONE’s first campaigns—mainly focused on increasing African governments’ domestic resources for agricultural development—to ONE’s African members while developing partnerships with African civil society to pursue shared advocacy goals at the national and continental levels. Nealon previously managed the administration of the Gates Foundation’s $6 million charitable sector support grants and handled protocol for dignitaries visiting the Clinton Presidential Center in Little Rock. He’s a graduate of the Honors College at the University of Central Arkansas with a degree in political science. Nealon tries his hand at speaking French and will gladly say “thank you” in over a dozen languages.

**Paul Fekete** - Paul Fekete is the Senior International Trade Advisor for USAID’s Economic Growth, Education and Environment Bureau (E3), focusing on the development of trade-related technical assistance programs to assist USAID missions in building public and private sector trade capacity and promote developing countries’ participation in the international trade system. Prior to joining USAID in 2010, he worked for over 25 years as a consultant providing trade advisory services, technical assistance, training, and institutional strengthening and capacity building for governments and organizations under the auspices of entities such as USAID, WTO, WCO, and the World Bank. He holds an MA in International Affairs from Johns Hopkins University’s Nitze School of Advanced International Relations (SAIS) and a BA from Bates College. He also holds the title of adjunct assistant professor at both the University of Maryland's University College and Syracuse University’s Maxwell School where he teaches graduate courses on international economics, US trade policy and policy formulation.

**Peter Ewell** - Peter Ewell is an Agricultural Economist and part-time consultant with the trade team at USAID/BFS. He worked in East Africa for 25 years, the last 11 with the USAID regional Mission in Nairobi. As part of the Feed the Future team, he helped design and backstop regional programs in agricultural research, policy, markets, trade, and resilience. Before that, he was the Regional Representative for Sub-Saharan Africa with the International Potato Center (CIP). In his years at CIP, he was a member of interdisciplinary teams working in Africa, Latin America, and North Africa on Integrated Pest Management, potato seed, and sweet potato in food systems. He received a PhD and MS from Cornell University, and a BA from Yale. He is now based in Berkeley, California.

**Pradeep Prabhala** - Pradeep is a Senior Manager with Monitor Deloitte. He leads Monitor Deloitte’s work in Agriculture and Food Security in Emerging Markets and has worked extensively across Sub Saharan Africa, South Asia, South East Asia and Middle East. He has led Monitor Deloitte’s work with USAID on Feed the Future Private Sector Action Plans and has supported Governments across Africa and
Asia on transforming agriculture sectors through inclusive private investments. He also has extensive experience in Fertilizer and Seeds systems in Africa and has led several engagements with various development actors such as USAID, Bill & Melinda Gates Foundation, World Bank, Islamic Development Bank, Rockefeller foundation. More recently, he has been thinking about catalyzing financing in agriculture supply chains and infrastructure sectors.

Richard Greene - Richard Greene serves as Senior Deputy Assistant to the Administrator in the U.S. Agency for International Development's (USAID) Bureau for Food Security. He began his career as a U.S. Peace Corps Volunteer in Ivory Coast (1978 - 80) where he provided assistance to the national immunization program. He joined USAID in 1984 and served overseas in Sudan (1984-6), Burkina Faso (1986-1990), Cameroon (1990-94), and Bangladesh (1994-9) as a health development officer. From 1999 to 2011, he served in the USAID Washington Global Health Bureau, the last eight as Director of the Office of Health, Infectious Diseases, and Nutrition. From July 2011 through September 2013, he returned to Bangladesh as USAID Mission Director. He has also worked short-term in more than 20 countries around the world. Richard's education includes a Master’s in Public Health and a Masters of Art in History, both from the University of California, Los Angeles.

Rob Bertram - Rob Bertram is the Chief Scientist in USAID's Bureau for Food Security, where he serves as a key adviser on a range of technical and program issues to advance global food security and nutrition. In this role, he leads USAID's evidence-based efforts to advance research, technology and implementation in support of the U.S. Government's global hunger and food security initiative, Feed the Future. Dr. Bertram's academic background in plant breeding and genetics includes degrees from University of California, Davis, the University of Minnesota and the University of Maryland.

Steven Haggblade - Steven Haggblade is currently Professor, International Development in the Department of Agricultural, Food and Resource Economics at Michigan State University. He has spent the majority of his professional career working overseas on long-term assignments, primarily in Africa. His professional research has focused on three related themes: agricultural growth; the rural nonfarm economy; and value chains linking the two. He has published two recent books examining the farm and non-farm dimensions of rural development.

Suresh Babu - Suresh Babu has been coordinator of IFPRI’s South Asia Initiative and Central Asia Program. Before joining IFPRI in 1992 as a Research Fellow, Dr. Babu was a Research Economist at Cornell University, Ithaca, New York. Between 1989 and 1994 he spent 5 years in Malawi, Southern Africa on various capacities. Dr. Babu was educated at Agricultural Universities in Tamil Nadu, India (B.S. Agriculture; M.S. Agriculture) and at Iowa State University, Ames, Iowa (M.S. Economics and PhD Economics).